

Chapter Eight

Why Is this Chapter Important?

Chapter eight starts the performance and management section detailing the important discipline of project management. It gives a good taste of why project management is important using directly relevant material from industry. The chapter incorporates material from the newly revised PRINCE2 project management system but also gives this a critical review using academic sources. The final case study of the chapter also suggests that project management is only part of the picture of overall strategic management. This then serves as a useful insight into the next chapter on programme management.

Supplementary material and further case studies

The good sources on the web that feature material from this chapter include:

Web link	Comment
http://www.imsi-pm.com/home/library/scope_creep.pdf	A fun article on project creep
http://www.projexc.com/	A project management consultancy
http://www.pmwarstories.com/pmwarstories/pm-services-industries/	A blog/news stories site focusing on different aspects of project management
http://www.citytowninfo.com/career-story/chief-executives/president-of-a-business-management-consulting-company	A career story of a president of a business management consultancy company with opinions shared on project management
http://www.bmc-online.com/	A company offering international courses on project management
http://infogoal.com/pmc/pmcprj.htm	A good source of project management case studies
http://angryaussie.wordpress.com/2008/04/21/project-management-disasters/	Though an IT consultant, he still has a lot of interesting points about project managements going wrong
http://www.inspirandum.com/Article%20PRINCE2%20nightmare.htm	Ten steps to turn PRINCE2 into a nightmare
http://www.ecole.org/seminaires/FS1/VA_70/VA050196-ENG.pdf/view	Article on intercultural project management
http://www.chacocanyon.com/essays/projecttime.shtml	A discussion of "Project Time" when working on a project over several time zones
http://www.projectsart.co.uk/the-phased-approach-to-project-management-implementation.html	A entry level paper discussing project management
http://stamfordglobal.com/userfiles/File/download/PMDP_2010.pdf	Project management development programme